



**The J.J. Uglund
Companies**

Maintaining cyber security in a shipping company - perspective from the J.J. Uglund Companies

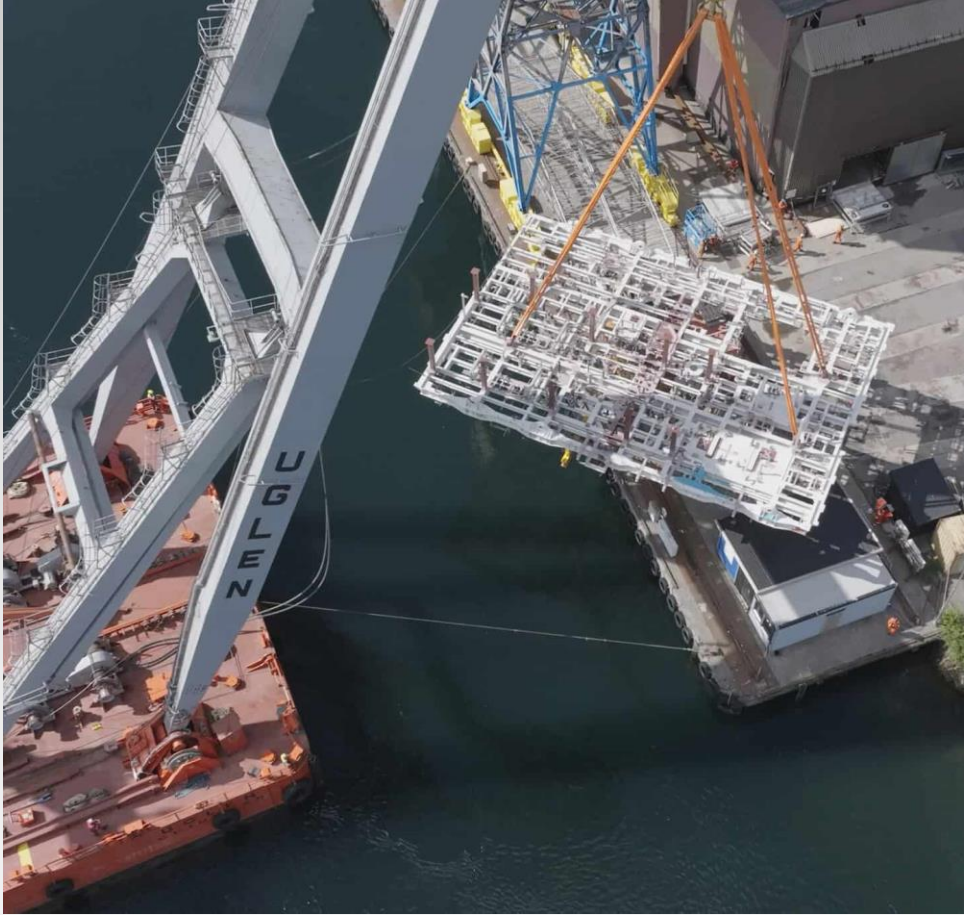
Halvor Ribe, CFO

The J.J. Ugland Companies

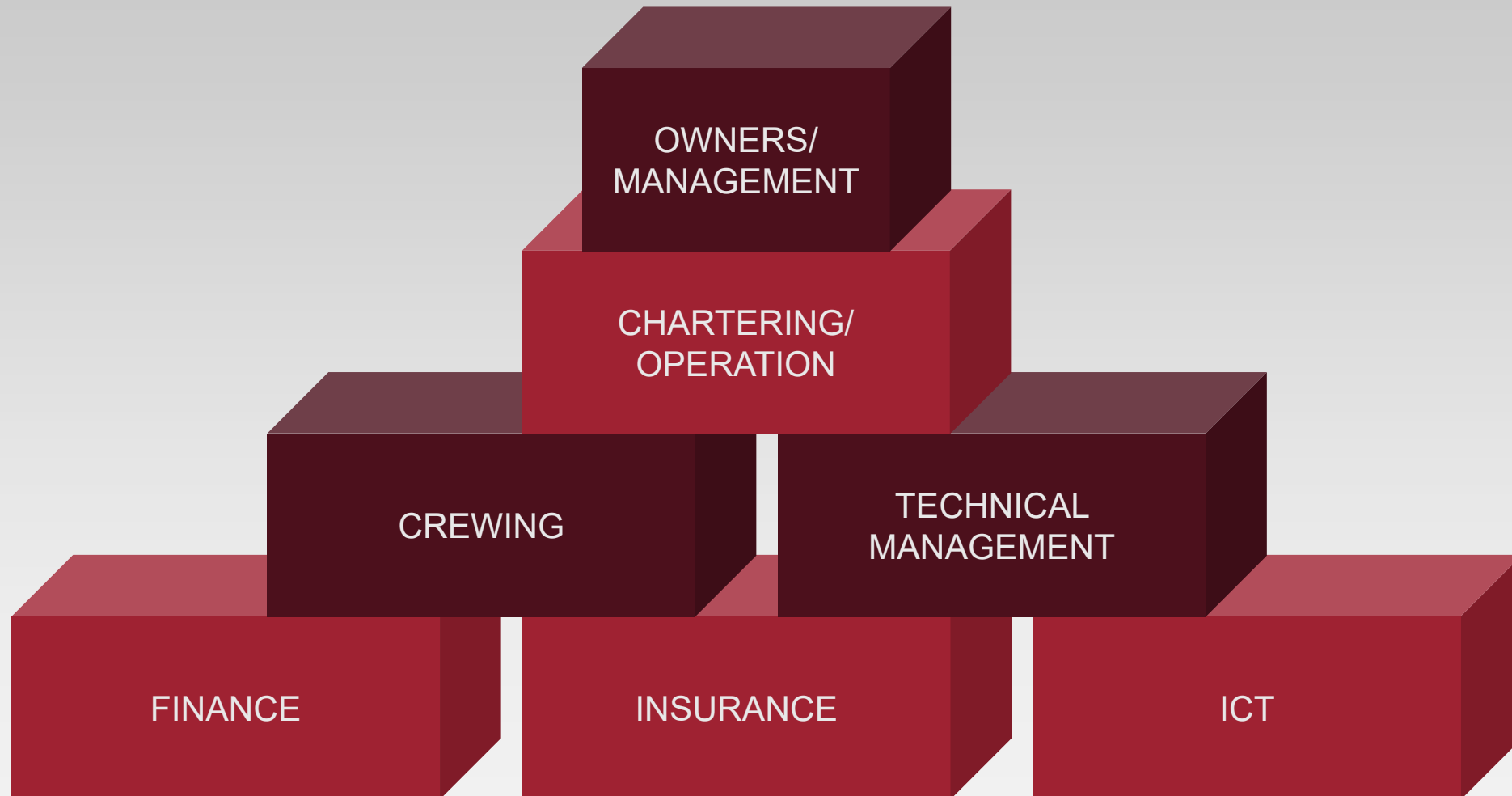
- 2025 turnover: approx. NOK 3 500 mill.
- Employees: approx. 800



The J.J. Ugland Companies



Integrated shipping company

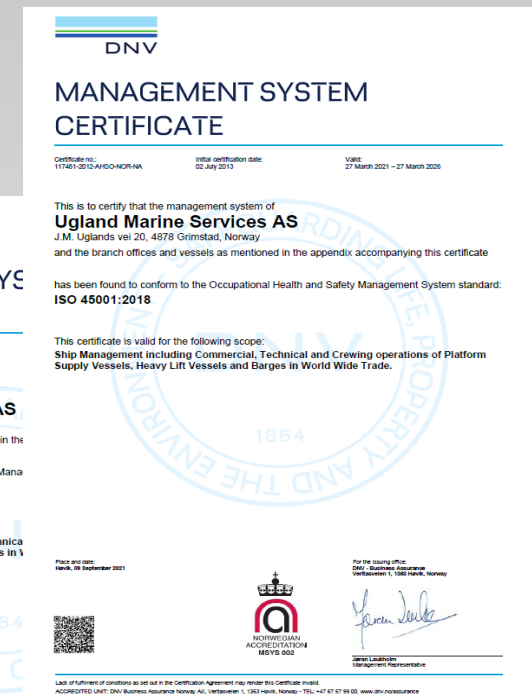




The J.J. Uglund Companies

J.J. Uglund Companies' approach

Used to working with quality systems and certifications – and taking advice from experts



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- ICT guidelines and procedures
 - Member of Norma Cyber since founded
 - DNV gap analysis with regards to ISO27001
 - Currently working on becoming ISO27001 certified

Digital connectivity on board

Maintaining cybersecurity

- Digital connectivity is a welfare factor on-board
- Good internet access reduces risk of unauthorised internet connections that may pose a cyber risk
- Network segregation



Providing redundant IT infrastructure



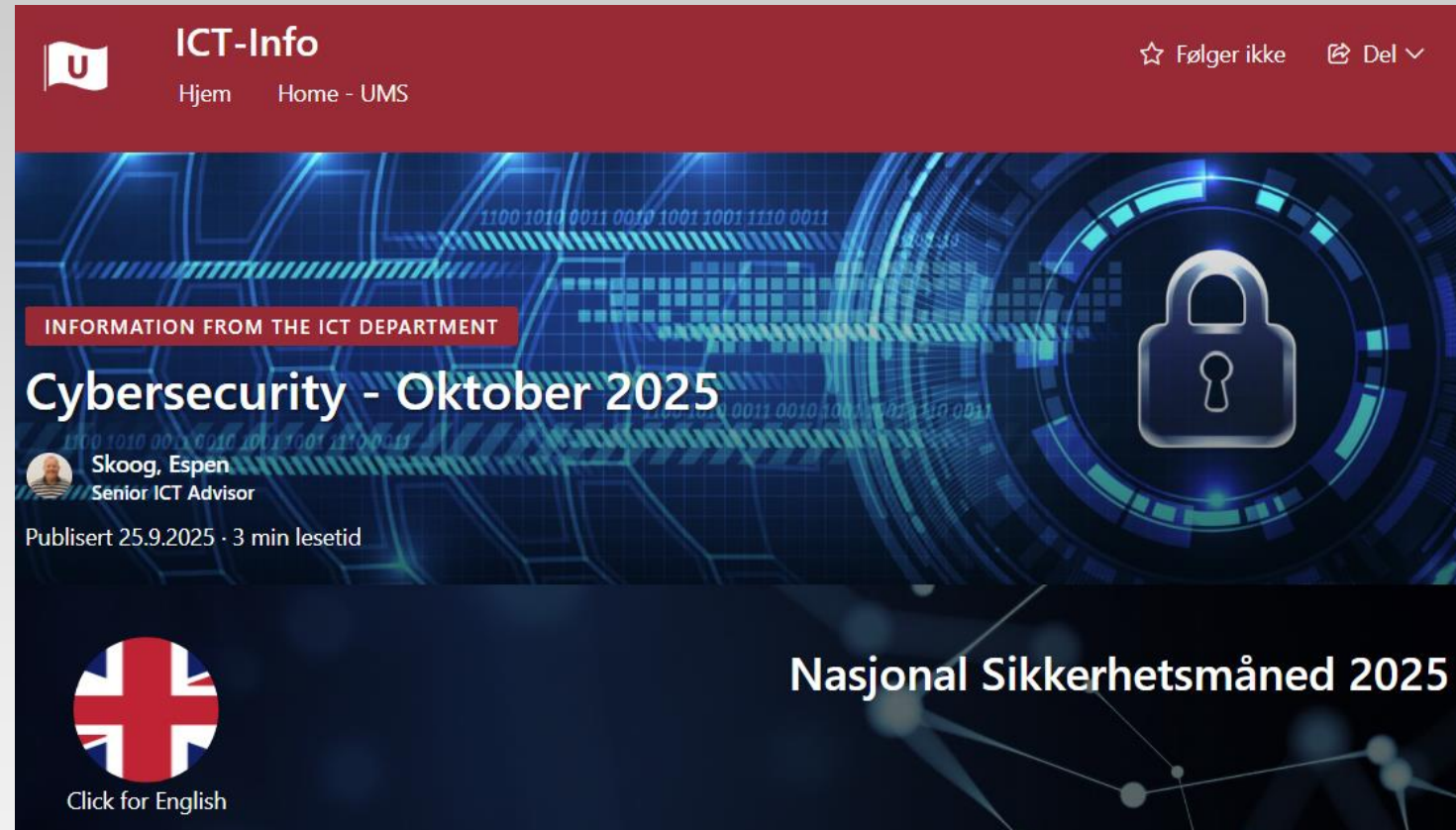
- Focus over time in IT investments on achieving system “redundancy”
- Multiple backup systems with immutable storage

Crew and staff cybersecurity training

STOP

THINK

CLICK



The screenshot shows a webpage header for 'ICT-Info' with a navigation menu including 'Hjem' and 'Home - UMS'. The main content area features a blue-themed graphic with binary code and a padlock icon. A red banner reads 'INFORMATION FROM THE ICT DEPARTMENT'. The main title is 'Cybersecurity - Oktober 2025', followed by the author 'Skoog, Espen, Senior ICT Advisor' and the publication date 'Publisert 25.9.2025 · 3 min lesetid'. At the bottom, there is a circular icon of the Union Jack flag with the text 'Click for English' and the text 'Nasjonal Sikkerhetsmåned 2025'.

Still - we realise nothing is certain

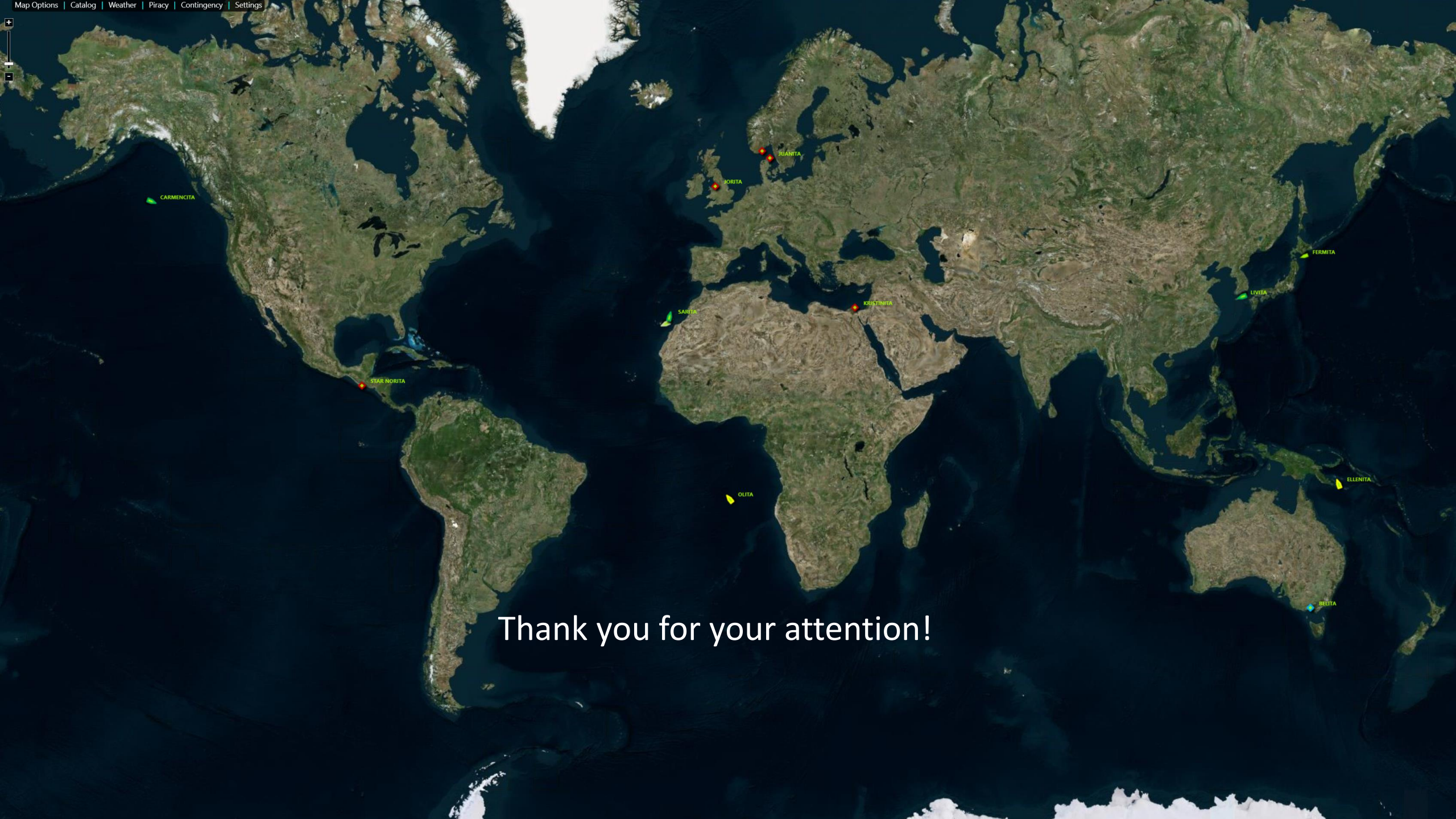
- Cyber attacks can take many forms
- Procedures need to be adjusted over time



Concluding remarks

Pursuing benefits from digital solutions while managing the risks - having to strike a balance between the risks and the resources we spend





Thank you for your attention!